

Office of the Chief Executive Officer and Superintendent of Schools  
Board of Directors Meeting on March 28, 2023

**BOARD ACTION ITEM**

**SUBJECT:** **REPORT ON DECEMBER 2022 UNAUDITED FINANCIALS FOR TEJANO CENTER FOR COMMUNITY CONCERNS**

**BACKGROUND:** The Tejano Center for Community Concerns 2022-2023 Consolidated Fund activity as of December 31, 2022.

**RECOMMENDATIONS:** That the Board approve the December 2022 unaudited financials for the Tejano Center for Community Concerns

**COST:** N/A

**FUNDS TO BE USED:** N/A

**ATTACHMENT(S):** December 2022 Unaudited Financials for the Tejano Center for Community Concerns

Submitted by: \_\_\_\_\_  
Adriana Tamez, Chief Executive Officer and Superintendent  
Tejano Center for Community Concerns  
Raul Yzaguirre Schools for Success

Approved by Board on: \_\_\_\_\_  
Date



**TEJANO CENTER AND RAUL YZAGUIRRE SCHOOLS  
FOR SUCCESS**

**CERTIFICATION OF UNAUDITED FINANCIAL  
STATEMENTS**

**MONTH OF DECEMBER 2022**

**Monthly Financial Reports  
Submitted to Board of Directors**

**We have reviewed the expenditures, revenues, and appropriations for accuracy and completeness in the general ledger for the month. Texas Education Agency's Financial Accountability System Resource Guide ("FASRG") has been followed to assure financial, coding and bond covenant compliance.**

**By signing this report, I further certify to the best of my knowledge and belief that the monthly unaudited financial statements along with supporting documentation are true, complete, and accurate, and the expenditures, disbursements, and receipts.**

**Reports Submitted:**

- 1. Consolidated Statement of Financial Condition for TCCC**
- 2. Statement of Financial Activities Consolidated RYSS**
- 3. Non School Consolidated TC**
- 4. Non School Agency TC**
- 5. Non School Commercial Properties TC**
- 6. Non School Child placement Agency TC**
- 7. Non School Housing TC**
- 8. Non School Sunrise TC**
- 9. Non School Resolve TC**

**/s/ Dr. Adriana Tamez**

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**Dr. Adriana Tamez- President and CEO**

**/s/ Dr. Jesus Amezcua**

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**Dr. Jesus Amezcua, Interim CFO- Consultant**

**/s/ Adam Dominguez**

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**Adam Dominguez, Business Coordinator**

**/s/ Kimber Fuccello**

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**Kimber Fuccello, Business Consultant**

**Tejano Center for Community Concerns, Inc**  
**Consolidated Statement of Financial Position**  
*Unaudited*  
As of 12/31/2022

ASSETS	RYSS			Non-School			Eliminations	Total
	Sep-Dec	Beg Bal	Total	Sep-Dec	Beg Bal	Total		
<b>Current Assets</b>								
Cash and Cash Equivalents	\$ (568,088)	\$ 5,626,428	\$ 5,058,340	\$ (258,504)	\$ 3,152,864	\$ 2,894,360	\$ -	\$ 15,905,399
Accounts Receivable	\$ (738,562)	\$ 1,971,765	\$ 1,233,203	\$ (440,921)	\$ 4,389,323	\$ 3,948,402		\$ 10,363,210
Prepaid Expenses		\$ 21,871	\$ 21,871			\$ -		\$ 43,743
<b>Total Current Assets</b>	\$ (1,306,650)	\$ 7,620,064	\$ 6,313,414	\$ (699,425)	\$ 7,542,187	\$ 6,842,762	\$ -	\$ 26,312,351
<b>Property, Plant &amp; Equipment</b>								
Land		\$ 257,648	\$ 257,648		\$ 6,641,899	\$ 6,641,899		\$ 13,799,094
Buildings and Improvements		\$ 4,276,805	\$ 4,276,805		\$ 25,399,032	\$ 25,399,032		\$ 59,351,673
Furniture, Vehicles, and Equipment		\$ 2,835,006	\$ 2,835,006		\$ 1,660,473	\$ 1,660,473		\$ 8,990,958
Accumulated Depreciation		\$ (4,079,192)	\$ (4,079,192)		\$ (8,447,440)	\$ (8,447,440)		\$ (25,053,263)
<b>Total Property, Plant &amp; Equipment</b>	\$ -	\$ 3,290,267	\$ 3,290,267	\$ -	\$ 25,253,964	\$ 25,253,964	\$ -	\$ 57,088,463
<b>Other Long-term Assets</b>								
Construction in Progress			\$ -		\$ 11,311,717	\$ 11,311,717		\$ 22,623,434
Other assets			\$ -			\$ -		\$ -
<b>Total Other Long-term Assets</b>	\$ -	\$ -	\$ -	\$ -	\$ 11,311,717	\$ 11,311,717	\$ -	\$ 22,623,434
<b>TOTAL ASSETS</b>	\$ (1,306,650)	\$ 10,910,331	\$ 9,603,681	\$ (699,425)	\$ 44,107,868	\$ 43,408,443	\$ -	\$ 106,024,248
<b>LIABILITIES AND NET ASSETS</b>								
<b>Current Liabilities</b>								
Accounts Payable	\$ (493,092)	\$ 473,587	\$ (19,505)	\$ (124,994)	\$ 2,653,236	\$ 2,528,241	\$ -	\$ 5,017,473
Payroll Liabilities	\$ 652,693	\$ 65,491	\$ 718,184	\$ 126,467	\$ 37,728	\$ 164,195	\$ -	\$ 1,764,758
Accrued Wages		\$ 684,088	\$ 684,088	\$ (38,425)	\$ 39,065	\$ 640		\$ 1,369,456
Deferred Revenue			\$ -		\$ 224,967	\$ 224,967		\$ 449,934
Line of Credit			\$ -			\$ -		\$ -
Intercompany	\$ 156,305	\$ 3,639,161	\$ 3,795,466	\$ 25,500	\$ (3,639,160)	\$ (3,613,660)	\$ -	\$ 363,611
Notes Payable - Current Portion		\$ 197,962	\$ 197,962	\$ (358,284)	\$ 4,312,154	\$ 3,953,870		\$ 8,303,665
Bonds Payable - Current Portion			\$ -			\$ -		\$ -
<b>Total Current Liabilities</b>	\$ 315,906	\$ 5,060,289	\$ 5,376,195	\$ (369,736)	\$ 3,627,989	\$ 3,258,253	\$ -	\$ 17,268,896
<b>Long-term Liabilities</b>								
Notes Payable - Net of Current Portion			\$ -		\$ 22,361,201	\$ 22,361,201		\$ 44,722,402
Bonds Payable - Net of Current Portion			\$ -			\$ -	\$ -	\$ -
<b>Total Long-term Liabilities</b>	\$ -	\$ -	\$ -	\$ -	\$ 22,361,201	\$ 22,361,201	\$ -	\$ 44,722,402
<b>Total Liabilities</b>	\$ 315,906	\$ 5,060,289	\$ 5,376,195	\$ (369,736)	\$ 25,989,190	\$ 25,619,454	\$ -	\$ 61,991,297
<b>Net Assets</b>								
Without donor restrictions		\$ 5,386,281	\$ 5,386,281		\$ 17,436,593	\$ 17,436,593	\$ -	\$ 45,645,750
With donor restrictions		\$ 463,761	\$ 463,761		\$ 682,085	\$ 682,085		\$ 2,291,692
Current Year	\$ (1,622,556)		\$ (1,622,556)	\$ (329,689)		\$ (329,689)		\$ (3,904,491)
<b>Total Net Assets</b>	\$ (1,622,556)	\$ 5,850,042	\$ 4,227,486	\$ (329,689)	\$ 18,118,678	\$ 17,788,989	\$ -	\$ 44,032,950
<b>TOTAL LIABILITIES AND NET ASSETS</b>	\$ (1,306,650)	\$ 10,910,331	\$ 9,603,681	\$ (699,425)	\$ 44,107,868	\$ 43,408,443	\$ -	\$ 106,024,248

**TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.  
RAUL YZAGUIRRE SCHOOL FOR SUCCESS**

**Consolidated School  
Statement of Financial Activities  
For the period ending, December 2022**

		ORIGINAL				%
		2023 BUDGET	Dec. Activity	YTD Activity	YTD Balance	Collected/ Used
<b>Revenues:</b>						
State program revenues:						
420	Foundation school program	19,517,069	1,513,285	6,450,146	13,066,923	33%
397	Texas Advanced Placement	125	0	0	125	0%
429	Blended Learning	120,487	5,207	5,207	115,280	0%
410	Textbook Allotment	1,620	0	0	1,620	0%
429	TCLAS GR	289,388	39,826	39,826	249,562	14%
499	Communities Foundation Texas	0	0	0	0	0%
240	CNP State Matching	14,500	0	9,117	5,383	63%
<b>Total State program revenues</b>		<b>19,943,189</b>	<b>1,558,318</b>	<b>6,504,296</b>	<b>13,438,893</b>	<b>33%</b>
Federal program revenues:						
211	Title I Part A Funds	1,130,038	385,707	385,707	744,331	34%
211	Title I ESF		33,968	33,968	-33,968	#DIV/0!
224	IDEA B- Special Ed	269,887	62,689	62,689	207,198	23%
225	IDEA B- Preschool- Spec. Ed.	1,547	0	0	1,547	0%
244	CTE Basic Grant	29,202	0	0	29,202	0%
255	Teacher Development	105,847	16,503	16,503	89,344	16%
263	Title III, Part A, LEP	96,223	0	0	96,223	0%
265	Century Comm Learning	122,000	0	0	122,000	0%
279	TCLAS-ESSER III	609,763	0	0	609,763	0%
280	JROTC	92,735	7,294	21,538	71,197	23%
281	ESSER II	1,566,435	0	0	1,566,435	0%
282	ESSER III	2,613,580	0	0	2,613,580	0%
289	Title IV Part A	64,202	18,296	18,296	45,906	28%
289	LEP Summer		0	8,713	-8,713	#DIV/0!
352	21st Century (Brownsville)	360,269	78,695	78,695	281,574	22%
420	General Fund Federal Revenue	275,000	0	14,904	260,096	5%
240	NSLP & Breakfast	1,493,000	146,749	674,358	818,642	45%
<b>Total Federal program revenues</b>		<b>8,829,728</b>	<b>749,901</b>	<b>1,315,370</b>	<b>7,514,358</b>	<b>15%</b>
Other revenues:						
240	Cafeteria Sales	60,000	0	14,508	45,493	24%
420	General Local Revenue	250,000	613	17,963	232,037	7%
461	Local Other Revenue	60,000	25	33,217	26,783	
<b>Total Other revenues</b>		<b>310,000</b>	<b>638</b>	<b>65,687</b>	<b>277,530</b>	<b>21%</b>
<b>Total revenues</b>		<b>29,082,917</b>	<b>2,308,856</b>	<b>7,885,353</b>	<b>21,230,781</b>	<b>27%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	13,860,532	1,242,639	5,560,357	8,300,175	40%
6200	Professional Contracted Services	4,674,557	499,083	2,244,687	2,429,870	48%
6300	Supplies and Materials	3,374,603	110,530	1,055,749	2,318,854	31%
6400	Other Operating Expenses	774,547	18,926	647,117	127,430	84%
6500	Debt Service	0	0	0	0	0%
6600	Capital Expenses (move to 1310)	630,000	0	0	630,000	0%
<b>Total Operating Costs/Expenses</b>		<b>23,314,239</b>	<b>1,871,178</b>	<b>9,507,909</b>	<b>13,806,330</b>	<b>41%</b>
<b>Increase/(Decrease) in Fund Balance</b>		<b>5,768,678</b>	<b>437,678</b>	<b>(1,622,556)</b>		
<b>Beginning Fund Balance (unaudited)</b>		<b>5,962,100</b>	<b>5,962,100</b>	<b>5,962,100</b>		
<b>Ending Fund Balance</b>		<b>11,730,778</b>	<b>6,399,778</b>	<b>4,339,544</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.  
Tejano Commercial Properties (Unaudited)  
**Statement of Financial Activities**  
For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	
	Other				0	
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
					0	
	Other				0	
<b>Total Federal program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Other revenues:						
	Interest Earned	500	0	0	500	0%
	Rent	1,875,000	0	9,098	1,865,902	0%
	Other	1,000	0	0	1,000	0%
<b>Total Other revenues</b>		<b>1,876,500</b>	<b>0</b>	<b>9,098</b>	<b>1,867,402</b>	<b>0%</b>
<b>Total revenues</b>		<b>1,876,500</b>	<b>0</b>	<b>9,098</b>	<b>1,867,402</b>	<b>0%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	0	0	0	0	0%
6200	Professional Contracted Services	30,000	288	2,252	27,748	8%
6300	Supplies and Materials	500	0	0	500	0%
6400	Other Operating Expenses	400,000	43,855	43,855	356,145	11%
6500	Debt Service	1,350,000	0	0	1,350,000	0%
<b>Total Operating Costs/Expenses</b>		<b>1,780,500</b>	<b>44,143</b>	<b>46,106</b>	<b>1,734,394</b>	<b>3%</b>
<b>Change in TCP Fund Balance</b>		<b>96,000</b>	<b>(44,143)</b>	<b>(37,008)</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.

Agency Programs (Unaudited)

Statement of Financial Activities

For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	0%
	Other				0	0%
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
					0	0%
	Other				0	0%
<b>Total Federal program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Other revenues:						
	Other (State of Center, Best Christmas)	400,000	50,800	182,056	217,944	46%
<b>Total Other revenues</b>		<b>400,000</b>	<b>50,800</b>	<b>182,056</b>	<b>217,944</b>	<b>46%</b>
<b>Total revenues</b>		<b>400,000</b>	<b>50,800</b>	<b>182,056</b>	<b>217,944</b>	<b>46%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	780,522	82,043	400,519	380,003	51%
6200	Professional Contracted Services	290,592	25,250	113,869	176,723	39%
6300	Supplies and Materials	95,000	2,861	8,369	86,631	9%
6400	Other Operating Expenses	135,786	8,831	47,163	88,623	35%
6500	Debt Service	0	0	8,411	-8,411	0%
<b>Total Operating Costs/Expenses</b>		<b>1,301,900</b>	<b>118,985</b>	<b>578,331</b>	<b>723,569</b>	<b>44%</b>
Other Operating Inflows (Prior Yr. Roll Forward)		0	0	0		
<b>Change in Other Fund Balance</b>		<b>901,900</b>	<b>(68,185)</b>	<b>(396,275)</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.  
Tejano Commercial Properties (Unaudited)  
**Statement of Financial Activities**  
For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	
	Other				0	
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
					0	
	Other				0	
<b>Total Federal program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Other revenues:						
	Interest Earned	500	0	0	500	0%
	Rent	1,875,000	0	9,098	1,865,902	0%
	Other	1,000	0	0	1,000	0%
<b>Total Other revenues</b>		<b>1,876,500</b>	<b>0</b>	<b>9,098</b>	<b>1,867,402</b>	<b>0%</b>
<b>Total revenues</b>		<b>1,876,500</b>	<b>0</b>	<b>9,098</b>	<b>1,867,402</b>	<b>0%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	0	0	0	0	0%
6200	Professional Contracted Services	30,000	288	2,252	27,748	8%
6300	Supplies and Materials	500	0	0	500	0%
6400	Other Operating Expenses	400,000	43,855	43,855	356,145	11%
6500	Debt Service	1,350,000	0	0	1,350,000	0%
<b>Total Operating Costs/Expenses</b>		<b>1,780,500</b>	<b>44,143</b>	<b>46,106</b>	<b>1,734,394</b>	<b>3%</b>
<b>Change in TCP Fund Balance</b>		<b>96,000</b>	<b>(44,143)</b>	<b>(37,008)</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.  
Child Placement Agency (unaudited)  
**Statement of Financial Activities**  
For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	
					0	
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
	DFPS Contractual Payment	720,000	51,967	137,772	582,228	19%
	Rebuild Texas II Grant			0	0	
	Other			0	0	
<b>Total Federal program revenues</b>		<b>720,000</b>	<b>51,967</b>	<b>137,772</b>	<b>582,228</b>	
Other revenues:						
				0	0	
	Other		0	0	0	
<b>Total Other revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Total revenues</b>		<b>720,000</b>	<b>51,967</b>	<b>137,772</b>	<b>582,228</b>	<b>19%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	230,724	18,841	70,304	160,420	30%
6200	Professional Contracted Services	470,000	37,408	114,770	355,230	24%
6300	Supplies and Materials	7,000	0	2,173	4,827	31%
6400	Other Operating Expenses	12,276	1,752	5,060	7,216	41%
6500	Debt Service	0	0	0	0	
<b>Total Operating Costs/Expenses</b>		<b>720,000</b>	<b>58,001</b>	<b>192,307</b>	<b>527,693</b>	<b>27%</b>
<b>Change in CPA Fund Balance</b>		<b>-</b>	<b>(6,033)</b>	<b>(54,536)</b>		



TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.

Affordable Housing (Unaudited)

Statement of Financial Activities

For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
TCCC program revenues:						
	Tejano Center Agency	0	0	0	0	0%
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
	Neighbor Works	127,500	0	0	127,500	0%
	UnidosUS - HUD Counseling	25,000	0	0	25,000	0%
<b>Total Federal program revenues</b>		<b>152,500</b>	<b>0</b>	<b>0</b>	<b>152,500</b>	
Other revenues:						
	Neighborworks	150,000	0	7,500	142,500	5%
	E-Home America	5,000	150	700		
	Home Buyer Education	10,000	0	2,650		
	Chase Foundation	5,000	0	0	5,000	0%
	LISC - Capacity Grant	25,000	0	0	25,000	0%
	Complete Communities	60,000	0	0	60,000	
	WSU & CDC	0	0	0		
	Bank of America	0	0	27,400		
	Other Misc. Revenue	0	1,750	17,393	-17,393	0%
<b>Total Other revenues</b>		<b>255,000</b>	<b>1,900</b>	<b>55,643</b>	<b>215,107</b>	<b>22%</b>
<b>Total revenues</b>		<b>407,500</b>	<b>1,900</b>	<b>55,643</b>	<b>367,607</b>	<b>14%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	245,092	19,564	75,686	169,406	31%
6200	Professional Contracted Services	200,000	10,804	152,167	47,833	76%
	Consultants- GHCF HR Contractors	0	0	0	0	
6300	Supplies and Materials	8,000	0	360	7,640	4%
6400	Other Operating Expenses	8,000	15,641	17,420	-9,420	218%
6500	Debt Service	0	0	0	0	
<b>Total Operating Costs/Expenses</b>		<b>461,092</b>	<b>46,009</b>	<b>245,633</b>	<b>215,459</b>	<b>53%</b>
Other Operating Inflows(Prior Yr. Roll Forward)		124,483				
<b>Change in Housing Fund Balance</b>		<b>70,891</b>	<b>(44,109)</b>	<b>(189,990)</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.  
Sunrise Lofts Property (Unaudited)  
**Statement of Financial Activities**  
For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	
	Other				0	
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
		10,000,000	1,901,028	3,074,354	6,925,646	31%
	Other					
<b>Total Federal program revenues</b>		<b>10,000,000</b>	<b>1,901,028</b>	<b>3,074,354</b>	<b>6,925,646</b>	
Other revenues:						
	Interest Earned	0	0	0	0	
	Rent	0	0	0	0	
	Other	0	0	0	0	
<b>Total Other revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Total revenues</b>		<b>10,000,000</b>	<b>1,901,028</b>	<b>3,074,354</b>	<b>6,925,646</b>	<b>31%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	0	0	0	0	0%
6200	Professional Contracted Services	750,000	20,536	55,758	694,242	7%
6300	Supplies and Materials	0	0	0	0	0%
6400	Other Operating Expenses	50,000	94	1,322	48,678	3%
6600	Construction Costs	9,200,000	1,966,358	2,637,918	6,562,082	29%
<b>Total Operating Costs/Expenses</b>		<b>10,000,000</b>	<b>1,986,988</b>	<b>2,694,998</b>	<b>7,305,002</b>	<b>27%</b>
<b>Change in TCP Fund Balance</b>		<b>-</b>	<b>(85,960)</b>	<b>379,356</b>		

TEJANO CENTER FOR  
COMMUNITY CONCERNS, INC.

RESOLVE (unaudited)

Statement of Financial Activities

For the period ending, December 2022

		ORIGINAL 2023 BUDGET	Dec22 Activity	YTD Activity	YTD Balance	
<b>Revenues:</b>						
State program revenues:						
					0	
	Other				0	
<b>Total State program revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Federal program revenues:						
	Office of the Governor	404,088	0	70,772	333,316	0%
	Other				0	
<b>Total Federal program revenues</b>		<b>404,088</b>	<b>0</b>	<b>70,772</b>	<b>333,316</b>	
Other revenues:						
					0	
	Other	1,900	0	0	1,900	
<b>Total Other revenues</b>		<b>1,900</b>	<b>0</b>	<b>0</b>	<b>1,900</b>	<b>0%</b>
<b>Total revenues</b>		<b>405,988</b>	<b>0</b>	<b>70,772</b>	<b>335,216</b>	<b>17%</b>
<b>Expenses:</b>						
6100	Salaries, Wages & Benefits	334,567	22,276	85,355	249,211	26%
6200	Professional Contracted Services	50,235	13,595	15,929	34,306	32%
6300	Supplies and Materials	9,512	0	0	9,512	0%
6400	Other Operating Expenses	11,674	275	723	10,951	6%
6500	Debt Service		0	0	0	
<b>Total Operating Costs/Expenses</b>		<b>405,988</b>	<b>36,146</b>	<b>102,008</b>	<b>303,980</b>	<b>25%</b>
<b>Change in VOCA Fund Balance</b>		<b>-</b>	<b>(36,146)</b>	<b>(31,236)</b>		